

North Yorkshire County Council

Audit Committee 14 December 2020

Annual Report on Partnership Governance 2019/20

1.0 Purpose of report

- 1.1 To report on the governance of partnerships involving the County Council during the financial year 2019/20.

2.0 Background

- 2.1 The aim of the annual report is to enable the Audit Committee to review the effectiveness of partnership governance arrangements.
- 2.2 Preparation of the annual report also provides a mechanism to assist Management Board and Executive Members to ensure that partnerships and the resulting commitments are reviewed regularly and that the Council is only involved with those partnerships that add value to the work of the Council.
- 2.3 Prior to a commitment being made to any partnership arrangement involving the Council, approval is required in line with the Council's Constitution, Financial Procedure Rules and Partnership Governance Guidance.
- 2.4 Partnerships are within the scope of the annual report if they are characterised by one or more of the following conditions:
- strategic, in the sense that they will have a significant impact on the direction of services provided at the level of Council or Directorate themes and priorities;
 - involve elected Members on the governing board;
 - involve a financial input from the Council of £50k a year or more;
 - involve the Council as accountable body for external grant funding to the partnership; or
 - have a high or medium overall risk ranking from the partnership governance risk assessment.
- 2.5 The annual report does not cover other arrangements such as outside organisations to which the Council appoints members, contracts with suppliers, companies in which the Council is the sole or majority shareholder, and joint committees with other local authorities.

- 2.6 The key principles for partnership working locally were agreed in 2010 by Local Government North Yorkshire and York (LGNYY):
- the minimum number and simplest of partnership structures, consistent with delivering the required outcomes and statutory requirements;
 - a North Yorkshire and York approach to county / sub-regional partnership structures as far as possible, recognising that a degree of pragmatism will be required given the different local authority structures in North Yorkshire and York;
 - local partnerships, including shared community engagement arrangements, at the most appropriate local level; and
 - the use of task and finish groups to deal with particular issues, rather than standing thematic partnerships or sub-groups.
- 2.7 LGNYY also agreed that rationalisation of partnership structures is not about stopping partners working together - partnership working should be encouraged, but partnership structures should only exist where they add value and are efficient.

3.0 Partnerships in 2019/20

- 3.1 Appendix 1 lists the partnerships that were within the scope of the annual report as at 31 March 2020. The number and nature of partnerships changes from time to time and, as with all annual reports, the data within the appendix is a snapshot in time.
- 3.2 Appendix 1 also summarises information on the governance and reporting arrangements for each partnership as at 31 March 2020, together with their key achievements for 2019/20 and key issues and priorities for 2020/21.
- 3.3 The key changes since the previous annual report are:
- The Community Local Delivery Teams have been renamed Community Safety Hubs.
 - The Leeds City Region (LCR) Leaders Board no longer exists and its role has been subsumed within the West Yorkshire Combined Authority (which does not include the County Council).
 - The Local Transport Body no longer exists.
 - There are new governance arrangements for children's safeguarding as a result of revised statutory guidance (Working Together 2018) which gave three 'safeguarding partners' (upper tier local authority, police and clinical commissioning group) equal responsibility for fulfilling the role. The North Yorkshire Safeguarding Children

Partnership (NYSCP) undertakes the work of formerly of North Yorkshire Children's Trust and North Yorkshire Safeguarding Children Board with the aim of ensuring all children in North Yorkshire are safe, happy, healthy and achieving.

- Five new Local Education Partnerships / Local Inclusion Steering Groups have been established to consider the strengths and challenges facing education and inclusion in the locality and agree and implement locality plans to address these. In future, these partnerships will also have responsibility for an element of commissioning.
- Harrogate and Rural Alliance (HARA) is a new partnership leading the integration of community health and adult social care in Harrogate and district.
- NYFOP+, a partnership meeting between representatives of North Yorkshire Forum of Older People and public sector bodies, ceased to exist after the Forum folded. Work is ongoing to identify and agree the best way of promoting the involvement of representative groups of older people.
- Borders to Coast Pensions Partnership is a new stand-alone company that invests on behalf of NY Pension Fund and 10 other Local Government Pension Funds. It was created after a government requirement to pool pensions investments and NYCC (as the administering authority) is an equal shareholder in the company. This is not strictly a partnership but is included due to the nature of joint working as a vehicle for NYPF and other local government funds.

3.4 No partnerships are identified as having a high overall risk rating.

3.5 No partnerships reported a governance failure during 2019/20.

3.6 Corporate Directors review on an ongoing basis the number of partnership arrangements that officers are involved in, their strategic importance and the impact if the partnership were to be dissolved.

3.7 In addition, Executive Members in conjunction with officers of each Directorate give regular consideration to the governance and monitoring arrangements of partnerships relating to the Directorate.

4.0 Arrangements in place to monitor partnerships

- 4.1 The wide range of partnerships, and their differing roles, means a 'one size fits all' approach to reporting is neither practical nor appropriate. In this context, reporting arrangements cover:
- key issues, including service issues;
 - any specific issues relating to the management of the partnerships; and
 - routine reporting on financial or other performance, highlighting variances to budgets or performance plans.
- 4.2 All reporting arrangements need to be appropriate and commensurate to the role of the partnership and what it seeks to achieve. The term partnership covers a wide range of different approaches. Many partnerships are a coming together of partners with separate budgets to jointly plan and align their organisations' activity. Some partnerships are a delivery mechanism for joint budgets and joint decisions, for which the Council is the accountable body.
- 4.3 Data from partnership working is included in a range of more general updates, including those submitted to the Executive as part of the Quarterly Performance Monitoring reports. There are some examples of formalised reporting from particular partnerships to the Council at Executive, Executive Member or Area Committee level. More often however, the data from partnerships is not readily separated from the more general level of reporting and, in many cases, to do so would result in duplication.
- 4.4 It is essential to ensure that partnership arrangements reflect appropriately the significance of the issues arising in the partnership within the overall framework of the monitoring arrangements involving Members. There is a need to avoid the risk of providing an unnecessarily detailed analysis for relatively small partnership working areas.
- 4.5 The governance arrangements of all partnerships with a high or medium overall risk rating are reviewed by officers from Legal and Democratic Services to ensure that robust arrangements are in place to protect the interests of the partnership and, in particular, of the Council. A review is normally be undertaken within twelve months of a partnership being first rated as having a medium or high overall risk rating, and then repeated every three years for partnerships that continue to have a high overall risk rating and every five years for partnerships that continue to have a medium overall risk rating. The review considers the written governance documents of the partnership to check that they are fit for purpose. Partnerships with a low overall risk rating are not reviewed unless there are any exceptional reasons for doing so. If any concerns are identified, officers from Legal and Democratic Services liaise with the lead officer for the partnership concerned to offer advice and support and ensure that appropriate corrective action is taken to rectify the concerns.

5.0 Recommendations

5.1 It is recommended that the Audit Committee:

- (a) Receives the annual report on partnership governance;
- (b) Notes the arrangements in place to ensure good governance and reporting of partnership activity; and
- (c) Notes the contents of the schedule of partnerships that were within the scope of this report as at 31 March 2020 (Appendix 1).

Neil Irving
Assistant Director Policy, Partnerships and Communities

30 November 2020

Appendix 1 - Partnerships that were within the scope of this report as at
31 March 2020

Name of partnership	Lead NYCC Directorate	Partnership type: 1. Statutory 2. Instrumental in influencing policy 3. Instrumental in controlling £ and other resources 4. Liaison only	Purpose and role of partnership	Date of last governance review (and if recently, action taken as a result)	Key achievements 2019/20	Issues and priorities 2020/21	Have there been any governance failures in 2019/20? Yes / No If yes, outline	Membership and governance arrangements of partnership	Link to governance document / terms of reference if published on internet	Annual partnership expenditure and main sources of income	Accountable body	NYCC budget contribution (in addition to officer time)	Which NYCC elected member body does the partnership report to and how often?	NYCC elected member(s) directly involved in partnership and role they play	Any issues (eg decision making, accountability, transparency, key policy areas)? Yes / No If yes, outline	NYCC lead officer	NYCC finance contact	Risk factors H/M/L 1 Probability of governance failure 2 NYCC objectives 3 NYCC financial 4 NYCC services 5 NYCC reputation	Overall partnership risk rating H/M/L	Legal Services governance review of high and medium risk partnerships - date last undertaken, summary and any action needed as a result
Strategic sub-regional and regional partnerships																				
Local Government North Yorkshire and York (LGNYY)	CS	2	To promote effective working between local authorities and to ensure wider local authority representation, collaboration and co operation on a sub-regional basis and effective sub-regional representation at regional and national levels.	2011	Discussions have primarily focused on a potential devolution deal with government.	Potential devolution deal with government.	No	Leaders of local authorities and national park authorities. Written terms of reference. The Police and Crime Commissioner and East Riding of Yorkshire Council also attend meetings. NYCC provides the secretariat to the partnership.	www.nypartnerships.org.uk/lgnyy	No budget; NYCC provides officer time for secretariat.	n/a	No budget.	No routine report to NYCC elected member body, any issues feeding in to County Council processes in the usual way.	Cllr Carl Les - member	No	Richard Flinton	n/a	L M L L M	L	n/a
NYC Chief Executives Group	CS	2	To provide leadership and coordination across sub-regional partnership structures and public services generally and to advise LGNYY.	2011	Discussions have primarily focused on a potential devolution deal with government, future LEP arrangements and other countywide strategy issues.	Potential devolution deal with government, future LEP arrangements and other countywide strategy issues.	No	Chief executives of local authorities and key local public sector partners. Written terms of reference. East Riding of Yorkshire Council also attend meetings. NYCC provides the secretariat to the partnership.	www.nypartnerships.org.uk/ceg	No budget; NYCC provides officer time for secretariat.	n/a	No budget	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Richard Flinton	n/a	L M L L M	L	n/a
North Yorkshire Local Resilience Forum (NYLRF)	CS	1	To ensure effective delivery of statutory duties under the Civil Contingencies Act 2004 that need to be developed in a multi-agency environment.	2012	1. Updated Response to Major and Critical Incidents. 2. Gold level symposium. 3. Silver and Silver/Bronze Marauding Terrorist Firearms Attack level training. 4. Further regional development against Community Risk Register. 5. EU Exit monitoring and response. 6. Launch of Ready for Anything volunteer register and training.	1. Gold, silver and bronze level training. 2. Implement agreed development of NYLRF following Pilot Supportive Review. 3. Continuing development of Ready for Anything. 4. EU Exit monitoring and response. 5. Update to local flood plans as a result of Defra review - yet to receive suggested plan template. 6. Ongoing development of NYLRF partnership.	No	Multi-agency partnership to carry out statutory duties as defined by the Civil Contingencies Act. Written governance document. NYCC provides the secretariat to the partnership.		Secretariat £39k. Training & Exercise fund varies but normally around £10k. All funded by partners.	NYCC	£10k towards total cost of £39k for secretariat. £500 contribution to training and exercise fund.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Neil Irving	Michael Leah	L M L M H	M	April 2017. Governance arrangements are satisfactory.
North Yorkshire Community Safety Partnership (NYCSP)	CS	1	To bring together the responsible authorities, supported by other relevant organisations, to fulfil their statutory responsibilities to work together under the Crime and Disorder Act 1998 (as amended).	2014	1. Community Safety Hubs embedded across the county. 2. DHR (Domestic Homicide Review) processes tested with 2 DHRs. 3. Joint DA commissioning arrangements. New services across the county. 4. Further development of partnership and all sub groups.	1. Effective implementation of DHR recommendations. 2. Ensuring arrangements fulfil statutory functions and agreed CSP objectives.	No	Senior officer of key local community safety partners (responsible authorities) and other relevant organisations. NYCC provides the secretariat to the partnership.	www.nypartnerships.org.uk/nycsp	No budget; NYCC provides officer time for secretariat.	n/a	No budget.	Corporate & Partnerships Overview and Scrutiny Committee in its role as statutory crime and disorder committee.	None	No	Neil Irving	n/a	L L L L M	L	n/a
York and North Yorkshire Prevent Strategic Board	CS	2	To provide leadership across the Prevent (counter-terrorism) agenda.	2014.	1. Further development of local Prevent groups, including improved community engagement. 2. Development of military engagement. 3. Embedding Hurt by Hate resource.	1. National change (Dovetail). 2. Continued engagement across partners, including education settings. Effective links with the Hate Crime Working Group.	No	Officers of key partners. City of York Council and NYCC provides officer time for secretariat.		No budget; City of York Council and NYCC provides officer time for secretariat.	n/a	No budget.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Neil Irving	n/a	L L L M M	L	n/a

Name of partnership	Lead NYCC Directorate	Partnership type: 1. Statutory 2. Instrumental in influencing policy 3. Instrumental in controlling £ and other resources 4. Liaison only	Purpose and role of partnership	Date of last governance review (and if recently, action taken as a result)	Key achievements 2019/20	Issues and priorities 2020/21	Have there been any governance failures in 2019/20? Yes / No If yes, outline	Membership and governance arrangements of partnership	Link to governance document / terms of reference if published on internet	Annual partnership expenditure and main sources of income	Accountable body	NYCC budget contribution (in addition to officer time)	Which NYCC elected member body does the partnership report to and how often?	NYCC elected member(s) directly involved in partnership and role they play	Any issues (eg decision making, accountability, transparency, key policy areas)? Yes / No If yes, outline	NYCC lead officer	NYCC finance contact	Risk factors H/M/L 1 Probability of governance failure 2 NYCC objectives 3 NYCC financial 4 NYCC services 5 NYCC reputation	Overall partnership risk rating H/M/L	Legal Services governance review of high and medium risk partnerships - date last undertaken, summary and any action needed as a result
Superfast North Yorkshire (SFNY)	CS	2, 3	To bring the advantages of superfast broadband to as many businesses and citizens in North Yorkshire with the resources available.	2016	Phases 1 & 2 are complete. Phase 3 is approximately 75% complete. Phase 4 is in procurement with a preferred bidder chosen. Contract expected to be signed early December.	Commence Phase 4 contract, produce mapping of expected coverage and achieve milestones. Update website and public messaging.	No	Members and officers of NYCC and NYnet.		Phase 1 £26.5m offset by BDUK/ERDF grants. Phase 2 £8m (£5m BDUK/ERDF, £3m NYCC). Phase 3 £20.5m (£7.32m BDUK, £12.15m RDPE/ERDF, £1.03m NYCC). Phase 4 £12.34m NYCC. Project management by NYnet/NYnet 100.	NYCC for BDUK, ESIF and ERDF funding. NYnet is the 'managing agent' for NYCC.	Project costs are borne by NYnet 100. Phase 3 capital funding of £1.03m Phase 4 capital funding of £12.34m from NYCC approved.	Reports to SFNY Governance Board regularly. Reports to Executive when key decisions are required.	Cllr Don Mackenzie and Cllr Carl Les - Board Members. Cllr David Huggill - Observer.	Delivering the best possible contract for the Phase 4 investment and considering the approach to the properties left below Superfast access.	Gary Fielding	Gary Fielding	L M H M H	M	April 2017. Procurement, contracts, grant agreements & programme managed with Legal Services support. Appropriate governance arrangements. Barry Khan Director & Company Secretary.
Yorkshire & Humber (Local Authorities) Employers' Association	CS	4	Member-led partnership of local authorities in Yorkshire and Humber - share information and intelligence and provide a stronger collective voice on national issues in the areas of employee relations and pay and terms and conditions.	Full review in 2015 then at each annual meeting (normally in July) authorities have the opportunity to review the YHEA constitution.	Met to address pay and workforce issues for authorities, take account of relevant legal developments, shared practice and actions and inputted into national pay negotiations. Ensured authorities are aware of national developments and actions/issues stemming from these.	Both the Regional Employers Committee and the Employers Organisation will continue to ensure local authorities in the region are involved in, informed or and as appropriate, supported in dealing with national and regional workforce issues.	No	All activity governed by individual and collective views of participating local authorities via the reps attending.		EO's core income from its membership's affiliation fees. Total expenditure is greater, but covered from external income.	EO is an independent body, established utilising the legal personality of an Employers' Association.	£7425 +VAT subscription.	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Cliff Lunn - member of Regional Employers Committee	The 2 EO staff are part of West Yorkshire Pension Fund and if EO disbanded NYCC might be asked to contribute to any pension deficit.	Justine Brooksbank	Michael Leah	L M L L L	L	n/a
LGNYY Spatial Planning and Transport Board	BES	2	To provide strategic advice, direction and leadership on spatial planning and transport matters. Enable implementation of the Duty to Cooperate in plan making at a political level.	Dec 2017 - review of purpose undertaken by YNYERH Directors of Development. Agreed to reinstate the Board after a period of dormancy.	The Board has not met this year.	To meet quarterly - direction to be provided by YNYERH Directors of Development and Heads of Planning Group.	No	One Cllr from each local authority. Written terms of reference to be reviewed and updated. Secretariat function provided by City of York Council.		No budget. Secretariat provided by City of York Council.	n/a	No budget.	No routine report to NYCC elected member body, but regular report to LGNYY, with any issues arising feeding in to County Council processes in the usual way.	Cllr Andrew Lee - member	David Bowe / Liz Small	n/a	L L L L L	L	n/a	
York, North Yorkshire & East Riding Strategic Housing Partnership (previously known as LGNYY Housing Board)	BES / HAS	2, 3	Identifying and responding to key housing issues; agreeing and managing the delivery of strategic housing investment priorities; undertaking sub regional research; and encouraging both innovative and consistent sub regional working across North Yorkshire.	2016	Planning permissions granted for 2019/20 totalled 4,471 at the mid year point; housing completions stood at 2,475 (figs inclusive of York and East Riding) There were 1,635 housing completions for North Yorkshire. Of these completions, 597 were affordable homes (436 of which were in North Yorkshire). The RHE Programme had delivered 285 homes by the end of Q3, of which 247 were in North Yorkshire.	The Housing Board has approved the review of the Housing Strategy; this will be a key part of the work programme for 2020/21. Work is ongoing with RPs to develop an RP compact or SLA to facilitate AH delivery. The Rural Housing Network will also be looking to prioritise work areas following a review of affordable housing delivery challenges. Work is underway to procure a partner for the CLH HUB to ensure that the HUB has a sustainable future. CLH training for the RHEs and CFY staff is scheduled to complete in Q1.	No	One Cllr from local authority and reps of key partners. Written terms of reference.	www.nycverho.usinq.co.uk	Circa £180k pa (partnership costs plus rural housing enablers programme). Partnership posts funded by LA and YNYER LEP (£8K) contributions; RHE programme funded by LAs / Registered Provider / NYCC.	Hambleton District Council.	Officer time only	No routine report to NYCC elected member body but regular report to LGNYY, with any issues arising feeding in to County Council processes in the usual way.	Cllr Andrew Lee - member	Liz Small (BES) / Dale Owens (HAS)	Michael Leah	L M L M L	L	n/a	
York, North Yorkshire & East Riding Local Enterprise Partnership	BES	2	The primary role of the LEP is provide strategic leadership to maximise the economic growth and job creation across York, North Yorkshire & East Riding. It is a public private partnership and its remit covers Business Growth, Skills and Infrastructure.	January 2020. LEPs are subject to annual government review and S151 Officer to sign off assurance as required by MHCLG's National LEP Assurance Framework.	Strong Governance endorsed.	Incorporating the LEP by 31st July 2020 to ensure full compliance with the National LEP Review.	No	Following LEP Review, now York and North Yorkshire LEP from 1st April 2020 reflecting the change in geographical boundaries and loss of East Riding to the partnership. Main Board 15 members (10 private sector reps and 5 local authority reps). Also split 10/5 male/female to comply with the gender requirements. Main Board supported by 3 Programme Boards - Business; Skills and Employability; Infrastructure and Joint Assets.	https://www.businessinspiredgrowth.com/publications/	NYCC £204k. City of York £40.5k. East Riding £60.75k, 7 x Districts £20.25k. BIS Funding £500k. Investment Funds inc Local Growth Fund £145k, Growing Places Fund (£9.4m) (to be used as a revolving fund), £246k pa Growth Hub.	NYCC	The Council's Economic & Partnership Unit has a NYCC budget of £204k and staff in the unit provide support to the LEP.	Annual reports to Transport, Economy and Environment Overview and Scrutiny Committee.	Cllr Carl Les - member	James Farrar	Michael Leah	L M L L H	M	July 2018. Veritau audit completed - High Assurance. Written constitution. Revised assurance framework signed off by LEP Board and NYCC S151 Officer annually in February.	

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Leeds City Region (LCR) Local Enterprise Partnership	BES	2	To direct LCR policy in relation to economic development, transport, skills and infrastructure. On-going engagement continues, with the NYCC Leader maintaining a position on the LCR LEP Board. Primarily focused on transport and infrastructure. Potential risk through City Deal and plans for pooling of monies.	Unknown. LEPs are subject to an annual government review and S151 Officer signing off its Assurance Framework.	Work towards Strategic Economic Plan Objectives including decarbonisation of Leeds City Region. Work to develop new Local Industrial Strategy.	LEP reorganisation required by Govt means an end to overlap areas. As a consequence York and North Yorkshire LEP has been established and Leeds City Region no longer includes North Yorkshire Districts of Harrogate, Selby and Craven. East Riding is now solely part of the Humber LEP.	no	Business led partnership (business reps and local authority reps, including NYCC rep). Written governance document.	www.the-lep.com/about/governance-and-funding	Circa £36m Growing Places Fund. Circa £1.4b City Deal (TBC). Circa £500m Infrastructure Fund (TBC).	Leeds City Council	Officer time only	No routine report to NYCC elected member body, although any issues requiring decisions or reports will be fed in through normal processes.	Cllr Carl Les - member	Need to monitor impact of West Yorkshire Combined Authority.	David Bowe	n/a	L M L L L	L	n/a
Borders to Coast Pensions Pooling Company	CS	1, 3	To invest in pension fund assets on behalf of a range of individual Local Government Pension Funds	Subject to annual general meeting and shareholder approval of business plan	Assets under management of £20bn from all PFs. Launch of new range of investment products for pension funds.	Building new assets and ensuring good investment returns	No	Company with 11 partner funds as equal shareholders	https://www.bordertocoast.org.uk/corporate-governance/	https://www.bordertocoast.org.uk/about/annual-report-and-accounts/	n/a	NYPF funding through membership fee and fees relating to assets under management	Pension Fund Committee. Cllr Patrick Mulligan as shareholder representative	Pension Fund Committee	Industry regulated by FCA so can impact upon reporting requirements	Gary Fielding	Gary Fielding	L M M L M	Low	n/a
Local strategic																				
Craven Community Safety Hub	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Campaigns on dangers of driving whilst using a mobile phone and danger of parking outside schools. Country watch initiative. Multi-Agency integrated community safety hub.	Continued operation and development of the community safety hub.	No.	Senior reps (members and officers) of key local community safety partners. Written governance document.		Craven District Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Craven District Council	None	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Andy Solloway - member	No	Odette Robson	n/a	L L L L M	L	n/a
Hambleton Community Safety Hub	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Development and use of new ASB powers with partners as part of the multi agency problem solving process. Introduction of Traffic Bureau processes into Road Safety Speed Matrix meeting. Delivered projects to respond to emerging trends and issues as well as supporting local organisations to provide required services. Multi-Agency integrated community safety hub.	Continued operation and development of the community safety hub.	No	Senior reps (members and officers) of key local community safety partners. Written governance document.		Hambleton District Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Hambleton District Council	None	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Heather Moorhouse - member	No	Odette Robson	n/a	L L L L M	L	n/a
Harrogate Community Safety Hub	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Awareness raising re CSE and programme within schools. Continued problem solving work involving young people. Multi-Agency integrated community safety hub.	Continued operation and development of the community safety hub.	No	Senior reps (officers) of key local public sector partners. Written terms of reference.		Harrogate Borough Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Harrogate Borough Council	None	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Cliff Trotter - member	No	Odette Robson	n/a	L L L L M	L	n/a

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Harrogate District Public Services Leadership Board (PSLB)	CS	2, 3	To lead and support the design and delivery of quality services that are efficient, innovative and reflect the specific needs and priorities of our local communities; ensuring better outcomes and improving the lives of local people.	2016	Support of Credit Union. Financial Inclusion Strategy and Welfare Reform Action plan. New Care Models Programme - pilot local integrated team to serve Knaresborough, Boroughbridge and Green Hammerton. Local Fund development with Two Ridings Community Foundation.	Priorities being reviewed.	No	Officers of local agencies. Written governance document.	www.harrogate.gov.uk/info/20124/partnership_working/319/partnerships	Harrogate Borough Council covers incidental costs and partnership support.	Harrogate Borough Council	None	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	None	No	Neil Irving	n/a	L L L L M	L	n/a	
Richmondshire Community Safety Hub	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Development and use of new ASB powers with partners. Multi-Agency integrated community safety hub.	Continued operation and development of the community safety hub.	No	Senior reps (members and officers) of key local community safety partners. Written governance document.		Richmondshire District Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Richmondshire District Council	None	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Carl Les - member	No	Odette Robson	n/a	L L L L M	L	n/a	
Ryedale Community Safety Hub	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Multi-Agency integrated community safety hub.	Continued operation and development of the community safety hub.	No	Senior reps (members and officers) of key local partners. Written governance document.		Ryedale District Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Ryedale District Council	None	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Val Arnold - member	No	Odette Robson	n/a	L L L L M	L	n/a	
Scarborough District Local Public Service Executive (PSE) (includes Community Safety Hub)	CS	2, 3	Identify opportunities to reduce costs of service delivery by removing waste and duplication; sharing overheads and support services and rationalising estate and assets. Identify key emerging issues for the Borough and negotiate changes to services and service delivery models which might better deliver outcomes for people.	2015	Development and review of Community Wellbeing Hubs. Review of Multi-Agency Problem Solving Arrangements.	Continued successful delivery of Community Wellbeing Hubs and extension of the programme. Closer working on opportunities for sharing assets and estates. Support for the Ambitions for Health programme. Continued operation and development of the community safety hub.	No	Senior reps (officers) of key local public sector partners. Written terms of reference. Chaired by SBC Cabinet Member.		Scarborough Borough Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Scarborough Borough Council	None	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	None	No	Neil Irving	n/a	L L L L M	L	n/a	
Selby Community Safety Hub	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Multi-Agency integrated community safety hub. Campaign to raise awareness of Hate Crime.	Continued operation and development of the community safety hub.	No	Senior reps (members and officers) of key local community safety partners. Written governance document.		Selby District Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Selby District Council	None	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Stephanie Duckett - member	No	Odette Robson	n/a	L L L L M	L	n/a	
BES																					

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Local Access Forum	BES	1	The County Council is required to set up and convene a LAF by Statute (CRoW Act 2000).	3 vacant posts on LAF recruited to in Nov 2019. 11 members on the forum. 2 Cllrs remain unchanged.	None	Work programme to be determined.	No	LAF purpose set out in statute.	www.gov.uk/guidance/local-access-forums-role-of-the-local-authority	No budget; NYCC Democratic Services provides officer time for secretariat.	NYCC	BES contribute c.£10k per annum for secretariat support.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Robert Heseltine and Cllr David Jeffels - members	No	Kerry Green	Michael Leah	L M L L M	L	n/a
E Crime Project	BES	2, 3	To enable NYCC & City of York Council to deliver the national E-Crime sub project 1 in order to undertake E-Crime enforcement and to also co-ordinate national enforcement activity.	2016	Prosecution of two defendants in landmark legal case against online secondary ticket sellers. Both defendants guilty of a number fraud related offences. Estimated total loss to consumers was £26.9 million. Defendants sentenced to 6.5 years imprisonment and will now be subject to Proceeds of Crime Act confiscation proceedings.	Further two trials for prosecutions for alleged frauds in relation to secondary tickets due in October 2020 and January 2021 respectively. Pre-assessment and full audits for achieving ISO 17025:2017 accreditation for the Digital Forensics Unit.	No	NYCC and City of York Council.		Projected outturn for 2019/20 is £1,196,870k, funded by central government direct grant (£905,270k NYCC and £291,600k City of York Council).	NYCC	None	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	Mike Andrews	Michael Leah	L L H L H	M	April 2017. No concerns noted.	
North Yorkshire, York and North York Moors Minerals and Waste Plan	BES	1, 2	Production of joint mineral and waste local plan (development plan document).	On-going	Progression of Examination in Public stage.	Finalisation of plan following Examination in Public.	No	Officer steering group. NYCC informal member input via the MWDF member working group and new Joint Member Working Group. Executive member/Executive sign-off at key project stages.		Estimated at circa £90k.	No official Accountable Body - joint responsibility, although NYCC would typically take lead role.	TBC - Indicative up to £50k	Informal reporting to MWDF member working group and Joint Member Working Group. Executive member / Executive sign off at key project stages.	Cllr Andrew Lee (Chairman of MWDF member working group)	No	Vicky Perkin / Matt O'Neill	Michael Leah	L M L M M	L	n/a
York & North Yorkshire Waste Partnership	BES	2, 3	Delivering efficient waste management services that are in the best interests of the council tax payers of York & North Yorkshire - annual cost (value) of waste management in the sub-region (Inc. Yorwaste) is circa £80M. Continue to ensure delivery and review of joint waste strategy 'Lets talk less rubbish'.	2012	Desk study established feasibility for potential single waste service for recycling involving potential reconfiguration of mechanical treatment plant at AWRP	Progress single waste service for recyclables to Outline Business Case with decisions on how to proceed held pending outcome of Government consultations on secondary legislation for Resources and Waste Strategy.	No	Portfolio holders for waste management at each of the partner authorities; overarching governance through LGNY. No formal governance document however there is a Statement of Agreed Principles (SOAP).		Base budget is £28.5k made up of districts contributions	City of York Council	£0	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Ian Fielding	Michael Leah	L H L L H	M	April 2017. Ultimate governance through LGNY. Effective financial control. Detailed and clear strategy recorded and being adhered to. No concerns noted.
95 Alive Road Safety Partnership	BES	2, 3	To make travelling in York and North Yorkshire safer, and act in a way that inspires the trust and confidence necessary to make people feel safer too. The role of the partnership is to develop, implement and oversee the strategies to deliver the vision.	2014	Delivery of partnership action plan. Delivery of revised Speed Management Protocol (SMP). Implementation of collisions/casualty dashboard for public and partners. Development of a more structured partnership delivery plan.	To deliver action plan priorities with reduced staff and budget. Redundancy of core RTSA team and partnership budgets will have significant impact delivery of action plan. The challenge will be for partners to increase their commitment to the programmes by increasing the staff time allocations to deliver programmes previously carried out by NYCC staff	No	Lead partners - NYCC, North Yorkshire Police, Fire & Rescue, City of York, Highways England, Public Health. Supporting partners - local community safety partnerships and OPPC. Written governance document.		Each partner agency provides staff resource. No grant for 2019/20 (2018/19 grant £27.8k, 2017/18 grant £142K).	NYCC	NYCC fund officer time. NYCC Road Safety & Travel Awareness budget and Public Health budget closely allied to aims and delivery; total of £254k for staffing, resources and programme delivery.	Annual report to Area Constituency Committees and Transport, Economy & Environment Overview & Scrutiny Committee. Reports to BES Executive Members on an ad hoc basis.	Cllr Don Mackenzie - Road Safety and Cycling Champion	Yes. road safety restructure will reduce core team from 7 FTEs to 1 in 2020/21. Budget for staffing and resources will be £70k. Will impact on support for and contribution to partnership objectives	Fiona Ancell	Michael Leah	M M M M M	M	April 2017. Signed memorandum of understanding to govern partnership. No concerns noted.

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North Yorkshire Timber Freight Quality Partnership	BES	4	Support the contribution of the forestry and timber industries to the North Yorkshire economy by ensuring that timber industries can access the timber resource whilst seeking to minimise the impact on the public road network, on local communities and on the environment.	Review of terms of reference is planned for 2019/20.	Finalised the updated Terms of Reference to ensure all relevant parties were talking to each other. Refreshed Timber map. New Chair/Deputy Chair accepted by the group (details in TOR).	Add updated TOR to Timber Transport Forum website	No	Outgoing Independent Chair Jeremy Walker chaired last meeting in November 2018. New external chair Will Richardson (Yorwoods, RDI) elected at meeting in November 2018. Attendance by Executive Member for Highways and Transportation, Senior officers from BES, timber hauliers, forest owners and agents. Written governance document.	www.timbertransportforum.org.uk/groups/north-yorkshire	Expenditure outlined in NYCC budget contribution.	NYCC	Hire of external venue for meetings (circa £60), honorarium was paid to outgoing Chair (approx. £400 plus limited expenses). Contribution circa £500 per year towards national timber routes map.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Don Mackenzie - Executive Member for Access, as required.	No	Keisha Moore / Louise Neale	Michael Leah	L L L L L	L	n/a
Settle Area Freight Quality Partnership	BES	4	To provide an opportunity to develop a partnership approach to dealing with issues related to HGV traffic through the Settle Area and to utilise this partnership approach reach voluntary workable solutions through consensus and concession.	None undertaken.	None as there has not been a meeting of the partnership	To reconvene the meeting on an annual basis, or as and when required	No	Officers from NYCC BES H&T, parish council representatives and quarry managers. Written governance document.	www.nyccpartnerships.org.uk/sa-fqp	Expenditure outlined in NYCC budget contribution.	NYCC	Officer time. Annual expenditure limited to hire of hall for meetings (usually 1 meeting each year, cost of hire circa £60 per meeting).	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Richard Welch - chair.	No	Neil Linfoot	Michael Leah	L L L L L	L	n/a
Forest of Bowland Area of Outstanding Natural Beauty (AONB) Joint Advisory Committee (JAC)	BES	1, 2, 3	AONBs were established in accordance with the National Parks and Access to the Countryside Act of 1949 and the Countryside and Rights of Way Act 2000. The statutory purpose of AONBs is to conserve and enhance the natural beauty of their area. NYCC is a relevant authority in legislation.	2019 Joint Advisory Committee meeting and review including renewal of management plan to 2024.	Commenced delivery of revised 5 year management plan (statutory requirement). Delivery of AONB environmental enhancement and improvement projects, continued working with NYCC PROW team to improve promoted AONB routes, peatland restoration, work with LNP on natural capital framework. http://forestofbowland.com/Management-Plan	Delivery of Management Plan work (includes some work outside North Yorkshire due to geography of AONB). Key projects: Pendle Hill Landscape Project/ AONB Discovery Guide and Festival Bowland/ Defra Environmental Land Management Scheme 'Tests & Trials'/ Peatland restoration/ Hay meadow restoration/ AONB Tree, Woodland and Forest Strategy/ Response to Glover Review	No	Memorandum of understanding - JAC includes one NYCC elected member. There is also an Officers Steering Group.	www.forestofbowland.com/joint-advisory-committee	Core Partnership Funding of £306k (19/20). 75% funding from Defra. Contributions from Lancashire CC, 6 district councils and United Utilities. DEFRA funding confirmed until March 2021. Additional funds of c.£700k e.g. HLF, Defra Peatland Fund for projects.	Lancashire County Council	£5,430 a year.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Richard Welch - member of JAC.	No	Liz Small	Michael Leah	L L L L L	L	n/a
Nidderdale Area of Outstanding Natural Beauty (AONB) Joint Advisory Committee (JAC)	BES	1, 2, 3	AONBs were established in accordance with the National Parks and Access to the Countryside Act of 1949 and the Countryside and Rights of Way Act 2000. The statutory purpose of AONBs is to conserve and enhance the natural beauty of their area. NYCC is a relevant authority in legislation.	2019 Joint Advisory Committee meeting and review including renewal of management plan to 2024.	Approval and first year of delivery of 5 year management plan. Delivery of AONB environmental enhancement and improvement projects. Development of Stage 2 application for River Skell project working with National Trust, delivery of a connecting to nature project, development of a virtual schools project.	Implementation of second year of management plan including extensive work on River Skell National Lottery funded project which looks at reducing flooding and improving the environment of the Skell Valley. This valley includes the WHS of Fountains Abbey and Studley Royal working with key partners such as the National Trust. Delivery of a 'tests and trial's DEFRA environmental land management pilot.	No	Memorandum of understanding - JAC including three NYCC elected Members.	www.nidderdaleaonb.org.uk/joint-advisory-committee	£582,176 (2019/20) with a 75% DEFRA grant towards core costs and including external funding projects. Other contributions from Harrogate BC. DEFRA funding has been confirmed until March 2021.	Harrogate Borough Council	£14,800 a year. An additional approx. £4,000 comes from PROW joint projects.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Mike Harrison, Cllr Stanley Lumley and Cllr Margaret Atkinson - members of JAC.	No	Liz Small	Michael Leah	L L L L L	L	n/a
Howardian Hills Area of Outstanding Natural Beauty (AONB) Joint Advisory Committee (JAC)	BES	1, 2, 3	AONBs were established in accordance with the National Parks and Access to the Countryside Act of 1949 and the Countryside and Rights of Way Act 2000. The statutory purpose of AONBs is to conserve and enhance the natural beauty of their area. NYCC is a relevant authority in legislation.	2019 Joint Advisory Committee meeting and review including renewal of management plan to 2024.	Delivery of AONB environmental enhancements; recruitment of Ryevitalise project team, management of key biodiversity and geodiversity sites; controlling invasive Himalayan balsam and rhododendron; natural flood management schemes, developing natural capital approach to management post-Brexit; significant PROW partner project with NYCC and NYMNPAs apprentices.	Delivery of AONB environmental enhancements; assist with delivery of Ryevitalise projects; management of key biodiversity and geodiversity sites; controlling invasive Himalayan balsam and rhododendron; natural flood management schemes at 2 villages; developing natural capital approach to management post-Brexit; significant Public Rights of Way partner project with NYCC and North York Moors NPA apprentices.	No	JAC includes two NYCC elected Members. There is also Officers Steering Group.	www.howardianhills.org.uk/about-us/partnership-and-funding/	£184,756 (2019/20). 75% funding from Defra. Other contributions from NYCC, Ryedale and Hambleton DCs, Historic England. DEFRA funding has been confirmed until 31st March 2021.	NYCC	£36,900 (2019/20).	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Caroline Patmore and Cllr. Caroline Goodrick - members of JAC.	No	Liz Small	Michael Leah	L L L L L	L	n/a

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North Yorkshire and York Local Nature Partnership (LNP)	BES	2, 3	To drive positive change in North Yorkshire and York's natural environment, taking a strategic view of opportunities linking benefits of environment, people and the economy. LNP strategy provides context for delivery.	2019 Review of key priorities for LNP.	Projects to deliver key priorities in health, economy and environment. Deliver health projects on school trails, Natural capital framework and data project in partnership with LEP. Biomass biodiversity anaerobic digester project, support farmers in biodiversity projects, develop landscape scale tourism and environmental improvements such as in the Swale and Ure areas.	Delivery of key strategic and on the ground projects to benefit the environment including: A holistic natural capital investment process across North and East Yorkshire working with LEP, DEFRA and other Councils. Improved regional habitat data to guide investment in key habitats such as peat and woodland, and deliver Bio diversity net gain. Delivery of public health project - Discoveries on your doorstep. Work on delivering Government carbon neutral and negative targets	No	Senior officers of key local partners. Terms of Reference Document.	www.nypartnerships.org.uk/in	£37,000 a year partnership spend on 2 year 0.5fte fixed term LNP Development Officer commenced 01/09/18. 2 year post joint funded by Local Authority Directors of Development in LEP area and LNP Board members.	East Riding of Yorkshire Council (for LNP Development Officer post).	No direct contribution on an on-going basis. Provision of office for LNP Development Officer.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Liz Small	Michael Leah	L L L L L	L	n/a
North Eastern Inshore Fisheries and Conservation Authority (NEIFCA)	BES	1, 2, 3	Marine & Coastal Access Act 2009 - duty to champion and manage a sustainable marine environment and inshore fisheries. Partnership has a membership of 30 individuals including 13 local authority Members from 11 coastal local authorities (between Tyne & NE Lincolnshire).	2019 review of management activities at quarterly meeting	Delivery of a comprehensive fisheries patrol service throughout the region including over 650 inspections, 1200 vessel observations, 46 informal warnings, 33 successful prosecutions. Positive expansion and development in marine conservation and fisheries management across the region. Revised fisheries stock assessment programmes implemented. Active engagement and delivery across the local Marine Protected Area network	Maintenance of a comprehensive patrol service ensuring protection for sensitive marine areas, protecting local stocks from overexploitation and delivering long term sustainability in local fisheries. Strengthening of effort management within the shellfish sector. Continue delivery of statutory duties and responsibilities with regard to Marine Protected areas. Further develop organisational effectiveness and service delivery throughout the inshore region.	No	Reps from the 11 coastal Local Authorities, 14 members appointed by Marine Management Organisation and 1 member appointed by each of Marine Management Organisation, Environment Agency and Natural England.	www.ne-ifca.gov.uk/about/our-members	Budget 2019/20 £1224,320 funded by 11 coastal Local Authorities.	East Riding of Yorkshire Council	£285,646 (£55,900 of which is received as a grant from Defra).	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr David Chance & Cllr Tony Randerson - members.	NYCC proportion of total levy is 22.2%, but only 2 members. Defra currently provides a grant of £55,900 to NYCC but this is not guaranteed to continue.	Liz Small	Michael Leah	L L H L L	M	April 2017. Clear constitution to formalise governance arrangements.
Welcome to Yorkshire (W2Y)	BES	2	NYCC contribute to W2Y as part of support for tourism in the region.	July 2019 internal changes to governance, management and transparency undertaken. New CE appointed 2020	Delivery of marketing campaigns and events including 2019 Tour de Yorkshire	Covid-19 crisis has had a dramatic effect on the hospitality industry and on Welcome to Yorkshire itself. W2Y has had to reconfigure the organisation in a very short timeframe to become more agile and streamlined. W2Y has developed a recovery plan for Yorkshire's Hospitality industry, "Reopen, Recover, Rebuild."	Yes - issues around expenses and employee relations resulted in a review of governance completed in July 2019.	Public / private partnership. Written governance document.	https://industry.yorkshire.com/about/welcome-to-yorkshire-board	£4m turnover in 2017/18. LA subs c. £450k.	W2Y	£84k	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Carl Les - board member	Future funding contributions / arrangements.	David Bowe	Michael Leah	M L M L M	M	November 2020 - Limited Company accounts for 2018/19 remain unsubmitted
North Yorkshire - Cleveland Coastal Forum	BES	3,4	To promote Heritage Coast for economy, tourism, natural beauty and enjoyment. 5 year Heritage Coastal Strategy. https://coastalforum.wordpress.com/	2014	The partnership did not meet largely due to the formulation of a potential new Yorkshire Marine Nature Partnership. Review of the Coastal Forum will be considered as part of the potential new partnership formation to consider duplication.	The existence and structure of the Coastal forum will be considered by Scarborough Council who manage this Forum as part of the ongoing discussions around forming a wider Yorkshire Marine Nature Partnership which will cover a larger area and include the East Yorkshire coast. The potential larger partnership has had a 2 year National Lottery bid to look at potential establishment.	No	Member representation from NYCC, North York Moors NPA, Redcar & Cleveland BC, Scarborough BC.	https://coastalforum.wordpress.com/2015/05/05/north-yorkshire-and-cleveland-heritage-coast-management-plan-2015-2020/	None, no financial activity in last 4 years	Scarborough Borough Council	£500 in budget, but not paid as no financial activity	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Helen Swiers, Cllr David Jeffels and Cllr Joe Plant - members.	No	Liz Small	Michael Leah	L L L L L	L	n/a
Yorkshire Derwent Partnership	BES	3,4	To provide environmental improvements for public and bio diversity to Yorkshire Derwent River Catchment in line with government policy and guidance.	2018	Delivery of first year of management plan. Invasive species treatments and development of volunteer groups. Delivered some Derwent Villages NFM projects. First Phase of Jugger Howe Project. Improved partnership website.	Work with Ryevitilise project team to delivery national lottery funded riverside projects. Deliver 'Doing more for the Derwent' catchment sensitive land management projects advising landowners on mechanisms to avoid silt run off into the water body. Delivery of biodiversity enhancing land management schemes such as scrub management.	No	Representation from Local Authorities, DEFRA, relevant business and community bodies on Board, Delivery Group and officers steering group. Minuted meetings, terms of reference in place.	www.eastyorksrivertrust.org.uk/derwent-catchment-partnership.html	Project expenditure circa £102,000 19/20 funded by external funders such as CABA, Environment Agency, Yorkshire Water.	NYCC	No NYCC contribution spent in 2019/20. No new funds committed apart from £60,000 RFCC Levy grant held by NYCC of which £45,373 is unspent.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Liz Small	Michael Leah	L L L L L	L	n/a

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North Yorkshire Flood Risk Partnership	BES	2	To coordinate and lead sub-regional activity aimed at reducing and managing flood risk.	2013	Coordination of flood risk within NY. Successful securing of national govt funding for EA Tadcaster scheme. Partnership support for wider FRM programme in NY. Reviewing of applications to RFCC from NY area.	final year of the EA and RFCC MTP programme. All organisations to deliver committed work on programme during this financial year.	No	Member body with reps from Yorkshire RFCC, NYCC, City of York Council, Yorkshire Water, Environment Agency, and Internal Drainage Board core members. Written terms of reference - no formal decision making functions.		No budget	n/a	None	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr D Jeffels - member	No	Emily Mellalieu	Michael Leah	L M L L M	L	n/a
Transport for the North (TfN)	BES	1, 2, 3	Statutory Body (Sub-national Transport Body) for long term planning, development and implementation of pan northern transport infrastructure and services (incorporates Rail North with effect from April 2018).	Statutory Instrument creating TfN January 2018. TfN constitution agreed at the first full meeting of the TfN Member Board in April 2018.	Published Strategic Transport Plan, completed initial NPR business case	Update Investment Programme, finalise NPR business case, and outline transport devolution proposals	No, however there are some concerns over governance processes which are being monitored	As set out in the TfN Statutory Instrument and constitution. Governed by the 20 Local Transport Authorities that cover the North.	https://transportforthenorth.com/wp-content/uploads/Constitution-2019-2020-004.pdf	c£10m annually agreed and provided by HMT.	TfN	c£2,500 contribution to Rail North which is now incorporated into TfN. NYCC has also commissioned TfN Rail to work on the Esk Valley Line scheme	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Carl Les - member; Cllr Don Mackenzie - substitute member.	No, however there are some concerns over governance processes which are being monitored	David Bowe/ David Hern	Michael Leah	L M L L L	L	n/a
York, North Yorkshire and East Riding LEP Area European Structural and Investment Funds Committee	BES	1, 2, 3	Responsible for the strategic oversight of local investments of both the Structural (ERDF and ESF) and EAFRD Growth Programme Funds and their operational delivery in line with the Operational Programme and the strategic alignment to the LEPs Strategic Economic Plan and ESIF Implementation Plan.	2015	Commitment of majority of funds to programme priorities; development and issue of new programme calls for projects to utilise remaining programme funds per priority; Regional ESIF committee continues to meet as necessary for strategic decisions in conjunction with Managing Authorities (MHCLG/DWP)	Commit reming programme funds per priority and support programme management towards being fully contracted; Regional ESIF committee continues to meet as necessary to determine strategic actions for remaining programme commitment	No	Membership is representative of various sectors including LEP, LAS, HE/FE, Key Sectors, Vol/Com, LEADER/Local Groups, Equalities and Diversity, Managing Authorities.	https://www.businessinspiredgrowth.com/funding/european-funding/	No budget for partnership management	MHCLG (ERDF) and DWP (ESF)	None	No routine report to NYCC elected member body, although any issues requiring decisions or reports will be fed in through normal processes.	Cllr Andrew Lee - member.	No	James Farrar	Michael Leah	L L L L L	L	n/a
CYPS																				
Local Education Partnerships / renamed Local Inclusion Steering Groups	CYPS	2, 3	To consider the strengths and challenges facing education and inclusion in the locality and agree and implement locality plans to address these. The partnerships also have responsibility for an element of commissioning.	October 2019	Five new locality boards established: 1 Selby 2 Craven 3 Hambleton, Richmondshire 4 Harrogate, Knaresborough, Ripon 5 Scarborough, Whitby, Filey, Ryedale	Priorities for inclusion set out in the Strategic Plan for SEND Education Provision and for education set out in the School Improvement Strategy.	No	Each has 12 members made up from representatives elected from different settings: Early Years x1, Primary x5, Secondary x3, Special x1, Pupil Referral Service x1, Post 16 College x1.		Budget for inclusion locality board activity is £770k and for school improvement is £250k	NYCC	Budget for Inclusion locality board activity is £770k and for school improvement is £250k	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	To be determined	No	Jane Le Sage / Judith Kirk	Howard Emmett	L M L M L	L	
North Yorkshire Safeguarding Children Partnership (NYSCP)	CYPS	2	To support and enable local organisations and agencies to work together in a system where: Children are safeguarded and their welfare promoted; Partner organisations and agencies collaborate, share and co-own the vision for how to achieve improved outcomes for vulnerable children; Organisations and agencies challenge appropriately and hold one another to account effectively.	March 2020	The NYSCP is newly formed and amalgamate the functions of both the North Yorkshire Children's Trust and the North Yorkshire Safeguarding Children Board and works to the Young and Yorkshire 2 Strategy which will be refreshed and updated to reflect the merger over the coming months.		No	Three statutory safeguarding partners (NYCC, North Yorkshire Clinical Commissioning Groups and North Yorkshire Police) plus those organisations and agencies that NYSCP consider to safeguard and promote the welfare of local children. These include health organisations, education, early years, criminal justice, voluntary sector, local government, public services and wider youth engagement group.	https://www.safeguardingchildren.co.uk/about-us/who-we-are/	£290k. Contributions from key partners NYCC, Health, Police.	NYCC	£116k	Executive and Young People Overview and Scrutiny Committee.	Cllr Janet Sanderson - member.	No	Stuart Carlton	Howard Emmett	L M H H H	M	Review required.

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North Yorkshire Schools Forum (formerly Education Partnership)	CYPS	1, 2, 3	The schools forum was established to provide schools with greater involvement in the distribution of funding within their local authority and to act as a consultative and advisory body in relation to school funding. Since the Forum became the Education Partnership it also holds the four Improvement Partnerships to account for performance and impact of allocation of funds.	Reviewed on an ongoing basis upon receipt of relevant DfE guidance. Date of last review - October 2017	Agreement of new national funding formula methodology. Lobbying at national level regarding school funding and High Needs Block funding. Work to develop proposals to establish the North Yorkshire Learning Trust	Offer advice and guidance on national funding formula consultation. Support the priorities of the Improvement Partnerships to improve performance of all childminders, settings & schools and to build capacity. Focus on developing a sector led model and system leadership.	No	Comprises reps of headteachers & governors from secondary, primary & nursery schools (including academies and PRS), staff associations (UNISON & teacher unions), early years & childcare providers, Church of England & Roman Catholic dioceses, chairs of the Improvement Partnerships. Written constitution.	cyps.northyorks.gov.uk/nyep	£100k	NYCC	£100k (DSG)	Cllr Janet Sanderson and Cllr Patrick Mulligan (Executive Members) and Young People Overview and Scrutiny Committee - as required.	Cllr Janet Sanderson - member (non voting); Cllr Patrick Mulligan member (non-voting).	No	Marion Sadler (Clerk)	Howard Emmett	L H M M M M	M	April 2017. No concerns noted. Effective constitution and clear guidance over its remit. Regular meetings being held and outcomes reported.
North Yorkshire Youth Justice Service (Management Board)	CYPS	1,2,3	To provide strategic direction and resourcing to enable the Youth Justice Service to meet its principal aim of preventing offending by children & young people. Section 38 of the Crime & Disorder Act 1998 places a duty on the Local Authority, acting in cooperation with other statutory partners, to ensure the availability of youth justice services for their area.	2017	Overseen a significant reduction in the number of young people sentenced to custody and maintained the relatively low numbers of First Time Entrants into the criminal justice system.	Oversee a reduction in the rate of re-offending and ensure appropriate preparations are in place for the anticipated HMIP inspection.	No	Lead Member Children's Services, Senior Managers from CYPS and Partners.		£2.4 million (including value of seconded staff). Expenditure funded by statutory funding partners (NYCC, Police, Probation, Health) together with grant funding from the Youth Justice Board.	NYCC	£1.1 million.	Cllr Janet Sanderson and Cllr Patrick Mulligan (Executive Members) and Young People Overview and Scrutiny Committee - as required. Annually to Full Council.	Cllr Janet Sanderson - member of Management Board.	No	Stuart Carlton (Chair of the Management Board).	Christian Player	L M M H M M	M	April 2018. Deficit covered by reserves. Partners' contributions clear & honoured. Sustainable following service changes. Arrangements suitable but review in 2019.
North Yorkshire Coast Opportunity Area	CYPS	2,3	To oversee, direct and advise investment in the North Yorkshire Coast to improve social mobility. Funding of £6.7M over 3 years will be provided by the Department for Education (DfE). DfE have granted NYCC the funding, decisions on how it is allocated and spent thereafter has been delegated to the Programme Partnership Board	Partnership Board established July 2017	Delivery Plan agreed with DfE and published. 70% of the total funding has been allocated to projects, which most projects underway. Plans are in place for the remaining spend. Priority areas of spend include: extension of speech, language and communication support in primary schools, recruitment support for teaching posts, additional extra-curricular activities and the creation of a Literacy Hub.	On-going implementation of the Delivery Plan. Priorities are: Early Years; maths; literacy; and more good secondary school places. Priority areas include: support to reduce the number of exclusions in secondary schools, further incentives to recruit teachers and the implementation of support to boost outcomes in literacy and numeracy	No	Chair is Sir Martin Narey. NYCC is represented on the Board by Stuart Carlton and Martin Kelly		c.£2M provided by DfE.	Shared accountability between NYCC and DfE	This work is aligned with the existing NYCC commitment to the Scarborough Pledge (c.£0.75m). No additional contribution is made to the Opportunity Area	Cllr Patrick Mulligan (Executive Member) every 6 months.	None	No	Richard Benstead	Howard Emmett	L M H M M M	M	April 2018. Detailed delivery plan. Properly constituted board with suitable representation from the education sector. Funding from DfE. No concerns to note.
HAS																				
Transforming Care	HAS	1	To prevent admissions into Learning Disability (LD) specific in-patient beds. Facilitate timely discharge and community resettlement for people with complex LD and/or autism with behaviours that challenge including those with a mental health condition.	Reviewed during 2019/20 resulting in a changed governance framework.	Governance framework reviewed resulting in the introduction of an Engine Room. TCP team formed following successful match funding bid to NHSE. NHSE bid approved to for a development of a bespoke site to support those on the cohort. Dynamic support registers in place and reviewed.	To continue to work to meet the NHSE targets and trajectories whilst ensuring appropriate safe support for people on the cohort.	No	HaRD CCG on behalf on behalf of three CCGs plus Vale of York CCG, Tees Esk Wear Valley NHS Trust, NYCC, City of York Council, NHS England specialist commissioners. Agreed Terms of Reference.		Managed within partner agency resources	HaRD on behalf of CCGs	There will be financial implications regarding individuals' care packages.	Elected members on Health and Wellbeing Board as required.	None	No	Rachel Bowes / Chris Jones-King / Helen Thinkell	Anton Hodge	M M M M M M	M	April 2018. No governance concerns. Commissioning undertaken by HaRD CCG (also accountable body). Focused on ensuring partners' work is complimentary.
Care Alliance Workforce Development	HAS	2	Influence training provision for sector eg apprenticeships, digital skills development. Influence quality standards (through effective workforce development). Link with local recruitment campaigns to ensure presence, visibility and impact in enabling others to see social care as an attractive career. Identify, facilitate and enable access to workforce development funding pots.	None undertaken.	CAWD is undergoing a re-framing process and has been largely inactive. No delivery of training or tools into the wider sector and no funding spent. Two workshops to look at the purpose and future direction of the group, in order to align it to other new areas of activity such as Local Workforce Action Boards.	Developing a workforce for the future (plan). Whilst currently CAWD works within the social care boundaries its longer term vision is to explore options to work in a true health and care system wide way.		NYCC, City of York Council, Skills for Care, ICG, private, voluntary and independent sector providers, Health Education England, Jobcentre Plus.	www.cawd.org.uk	No regular income. External grant funding received for specific projects.	NYCC	None	No routine report to NYCC elected member body, any issues feed in to County Council processes in the usual way.	None	Objectives of the partnership are reliant on external fundraising or goodwill of partner organisations.	Sally Lichfield	Anton Hodge	L L L L L L	L	n/a

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Health Protection Assurance Group	HAS	2	Oversees the health protection plans and arrangements and provides assurance to NYCC and the Health and Wellbeing Board. The Group is North Yorkshire vehicle to oversee a statutory function, legislation does not require a group.	January 2019 - Terms of Reference reviewed and updated	Development of the Mass Treatment and Vaccination Plan Multi-agency response to health protection incidents including Hepatitis A outbreak in Ripon, avian flu Running EPRR exercises (using the draft MTVP) including avian flu, meningitis in schools	Health protection priorities and work plan for NY 2020 • Screening & Immunisation priorities: measles and rubella elimination, cervical screening uptake • Health inequalities/deprivation • Healthcare Acquired Infections (HCAI) and antimicrobial resistance (AMR) • Geographical focus – Scarborough • Clandestine migrant response work • Mass Treatment & Vaccination Plan exercise	No	Director of Public Health NYCC (Chair), Director of Public Health City of York Council, Public Health Consultants, Public Health England, Chief Environmental Health Officer rep, CCGs rep. NYCC Emergency Planning, NHS England Health Emergency Planning, Director for infection control and prevention from NHS provider trusts.		Existing partner agency resources - joint commissioning of community infection control team (and TB team) with HaRD CCG as lead commissioner.	NYCC	None	Cllr Caroline Dickinson (Executive member for Public Health) - as required.	None	Capacity within each individual organisations to respond and challenge of multi-agency operationalising of outbreak plans.	Lincoln Sargeant	n/a	L L L M M	L	n/a
Involvement forums (NY Learning Disabilities Partnership Board, NY Disability Forum)	HAS	2, 4	Visible public engagement on services and stronger user voice and influence. Made up of representatives of local disability forums, three of which are independently constituted or moving towards independence. NYCC contributes towards the funding.	Boards regularly review the work they undertake; board development is on-going.	NYDF: increased membership; engagement with Highways; contribution to consultations and co-design; engaged with district councils and NYBCP on planning process and accessibility; engaged with CCG commissioners on wheelchair services. NYLDPB: increased membership; contributed to consultations and co-design.	NYDF and NYLDP: • grow their influencing and leadership roles • continue to increase membership • increase active communication • develop prioritised work plans		Self advocates, community members, service users and carers, NYCC officers, other statutory agency reps. Written governance documents.	www.nypartnerships.org.uk/adults	Approx. £130k from NYCC in 2020; estimated contribution from other sources £20k	NYCC but some groups moving towards being independently constituted.	£130k	Cllr Michael Harrison and Cllr Caroline Dickinson (Executive Members) - as required.	None	No	Louise Wallace	Anton Hodge	L M L M M	L	n/a
North Yorkshire Drug and Alcohol Partnership Group	HAS	2	Promote health and well-being; reduce the harmful effects that drug and alcohol misuse cause to individuals and communities; promote recovery from dependence, and reduce drug and alcohol related crime.	2018	Re-configured structure of meetings to create thematic meetings in line with national Drugs and Alcohol Strategies – supply/ enforcement; prevention/ services. Co-opted additional membership and excellent feedback and partnerships evolved as result. Multi-agency Drug Summit held Nov 2019, hosted by Public Health and North Yorkshire Police. Excellent feedback and partnerships evolved as a result	DARD Confidential Enquiry; Drug Early Warning and Alert; Alcohol Strategy re-fresh; Alcohol Social Marketing campaign; Establish Drug and Alcohol Partnership Plan; Savings programmes for Horizons and YP specialist services.	No	Multi-agency including e.g. PH; Police, Probation, NY Sport, LCSB, Horizons, Compass REACH, Liaison and Diversion Governance – sub group of HWBB Relationship with LCSB, SAB, SOC Group, NY Community Safety Partnership etc		No funding of its own. Provides strategic direction to resource allocation.	NYCC	c£5m Public Health	Key developments reported to Cllr Caroline Dickinson. Report to Scrutiny Committees on specific work programmes.	None	No	Lincoln Sargeant	Anton Hodge	L M H M M	M	October 2018. Terms of reference agreed and in place for the group. The terms are concise, but adequate for a group which has no independent funding.
Safeguarding Adults Board	HAS	1	To provide strategic leadership for Adult Safeguarding arrangements and to challenge and quality assure partner agencies safeguarding practice.	2016.	NYLDPB: increased membership; contributed to a number of HAS and partner consultations and co-design; coproduced resources including easy read Keeping Safe guides with NY Safeguarding Adults Board; attended/contributed to/coproduced national, regional and local conferences	Work more closely with communities to develop strategies that reduce risk of abuse & help improve services. Implement and embed new Multi-Agency Safeguarding Policies & Procedures. Develop whole community approach to prevention of abuse. Ensure accountability of all partner working with adults at risk of abuse. Develop NY response to national priorities. Understand and assess impact of changes in strategic context within which Board operates.	No	Strategic Board: NYCC, Police, CCGs, District Councils, ICG, Health Trusts, Healthwatch, NHS England, Director of Public Health. Four sub groups involving statutory partners plus District Councils, Probation, ICG, NYFF, Fire and Rescue, Health Trusts NHS England, LCSB.	www.nypartnerships.org.uk/sab	Three statutory partners - NYCC, Health and Police contribute £20k each towards the cost of running the SAB.	NYCC	£20k	Annual Reports to Care and Independence Overview and Scrutiny Committee and Health and Wellbeing Board.	Cllr Michael Harrison - in attendance.	Organisational priorities and financial constraints impact on partners abilities to support / implement the SAB strategic outcomes / work programme.	Louise Wallace	Anton Hodge	L H L H H	M	March 2019. Appropriate governance arrangements in place. Structure was revised in December 2018. Clear structure is in place with adequate input and protection for NYCC. No concerns.
Health and Wellbeing (HWB) Board	HAS	1, 2, 3	To oversee the development and implementation of the priorities agreed and set out within the Health and Wellbeing Strategy. To improve the health and care outcomes for the people and communities of North Yorkshire.	2014		Production of a revised Joint Health and Wellbeing Strategy for 2020/2025; Submission of Better Care Fund proposals; Production of Pharmaceutical Needs Assessment for 2021/2024	No	NYCC, Clinical Commissioning Groups, representatives from District Councils (at Member and officer level), NHS providers, Voluntary and Community Sector, NHS England, NY Healthwatch, GPs, Care Providers.	www.nypartnerships.org.uk/hwb	No funding of its own but it has oversight of the Better Care Fund (BCF) pooled budget and strategic direction for investment against HWB priorities.	Accountability rests with individual organisations for delivery of HWB plans.	None	Health and Wellbeing Board. The Board meets 6 times per year, with a balance of public meetings and development sessions.	Cllr Michael Harrison - Chairman, Cllr Janet Sanderson and Cllr Caroline Dickinson - members.	The complexity of accountability resting with individual member organisations and the fact that there can be competing interests.	Louise Wallace	Anton Hodge	L M H M H	M	May 2017. Clear governance arrangements in place. Regular board meetings held and statutory functions are being properly fulfilled. Joint strategy updated and published. No concerns.

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Seasonal Winter Health Strategic Partnership	HAS	2	Multiagency partnership, leading and developing strategy and linking to existing partnerships which aim to improve and maintain health during the winter months and reduce excess winter deaths and fuel poverty.	2019 - new strategy being developed focussing on seasonal health; partnership will change name to seasonal health strategic partnership from April 2020	Securing £1m to support households living in fuel poverty. Successful delivery of the warm and well single point of contact Annual conference well attended	Launch of seasonal health strategy and action plan Overseeing the delivery of the warm homes fund projects Re-commissioning a warm and well single point of contact (current contract ends in September 2020)	No	Members: NYCC officers, A&E Boards (replaced Local Resilience Groups), CCGs, District Council Winter Weather Groups, NHS Capacity Planning Groups, NHS Foundation Trusts, Voluntary Sector, Blue Light Services, Health Watch. The partnership feeds into the Health and Wellbeing Board and the North Yorkshire Local Resilience Forum. Chaired by North Yorkshire Fire and Rescue Service	https://www.ny-partnerships.org.uk/winterhealth	Public Health Grant £50k and any additional external funding bids made by the partnership.	NYCC	£50k	No routine report to NYCC elected member body, any issues feed in to County Council processes in the usual way.	None	Accountable body to be determined for additional funding bids made by the partnership.	Victoria Turner	Anton Hodge	L M M L L	L	n/a
Healthy Weight, Healthy Lives	HAS	2	To deliver against the six priorities set out in the Healthy Weight, Healthy Lives Strategy and implementation plan across the obesity system in North Yorkshire	February 2018	3rd annual report published, highlighting whole-system approach across NY https://www.nypartnerships.org.uk/healthyweight		No	The Steering Group is accountable to the Health and Wellbeing Board. Working groups/place-based groups; task and finish groups will feed into the Steering Group.		No additional investment - utilisation of existing assets across multiple partners.	Health and Wellbeing Board	None	Elected members on Health and Wellbeing Board - as required.	None	Yes, engaging with the NHS to ensure referrals for people at risk.	Katie Needham / Rachel Richards / Ruth Everson	Anton Hodge	L L M L L	L	n/a
Integrated Planning and Commissioning Board in Hambleton, Richmondshire and Whitby	HAS	2,3	To shape commissioning priorities to meet the health and wellbeing needs of the local populations underpinned by Section 75 agreements (Section 75 of the Health and Social Care Act 2006).	July 2017.		Overseeing the delivery of the warm homes fund projects	No	Senior officers of HAS and respective CCGs.		Initially £100k, potentially over time all that is in the scope of Section 75.	CCG and NYCC through Section 75 agreement.	Initially £50k, potentially over time all that is in the scope of Section 75.	Cllr Michael Harrison and Cllr Caroline Dickinson (Executive Members) - as required.	None	No	Richard Webb	Anton Hodge	L M M M M	L	n/a
Integrated Planning and Commissioning Board in Scarborough and Ryedale	HAS	2,3	To shape commissioning priorities to meet the health and wellbeing needs of the local populations underpinned by Section 75 agreements (Section 75 of the Health and Social Care Act 2006).	July 2017.			No	Senior officers of HAS and respective CCGs.		Initially £100k, potentially over time all that is in the scope of Section 75.	CCG and NYCC through Section 75 agreement.	Initially £50k, potentially over time all that is in the scope of Section 75.	Cllr Michael Harrison and Cllr Caroline Dickinson (Executive Members) - as required.	None	No	Richard Webb	Anton Hodge	L M M M M	L	n/a
Harrogate and Rural Alliance	HAS	3	The integration of community health and adult social care in Harrogate and district	September 2019	Mobilisation of the alliance and establishment of legal framework (Section 75s and Alliance Agreement. Recruitment of an Alliance Director	Admission avoidance, Team structures, Estates plan, MH involvement in core teams & leadership, Develop primary care relationships, Implement performance & benefit measures, Implement social care & community health service element of PCN service specifications, Develop prevention model, Ensure continued service development undertaken with co-production, Updated assessment process, Develop proposals for generic roles	No	HARA board consisting of senior managers from NYCC, HDFT, TEWV, HaRD CCG, YHN Alliance Leadership team		£60m NYCC and CCG commissioned services	NYCC, HDFT and HaRD CCG	£55m	Councillor Harrison 6 monthly	None	Ensuring that appropriate data governance arrangements are in place for the alliance	Rachel Bowes	Fred Chambers	L L M L L	L	

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Integrated Care Systems / Sustainability and Transformation Partnerships	HAS	2, 3	NYCC is key partner in West Yorkshire & Harrogate (Craven) and Humber, Coast & Vale (rest of county). Bring together NHS commissioners & providers, local government, etc to improve health of population. Collaborative partnerships but strong expectation that NHS partners work together to plan/deliver services within financial envelope. NYCC is partner but not committed to sharing financial risk with the NHS.	2019	Completed an accelerator programme and submitted application to become an ICS from April 2020.	The priority for 20/21 is to become fully operational ICS.	No	Chief Executive and the Director of Health and Adult Services as his deputy		n/a	n/a	None	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Richard Webb	Anton Hodge	L M M M L	L	n/a
North Yorkshire and York Systems Leadership Executive	HAS	2, 3	Executive meeting of all Chief Executive's across NHS and local government across North Yorkshire & York. It strategic issues and interfaces with the Integrated Care Systems. It provides a forum for Chief Executives to work together to consider financial challenges; transformation of services and has a work programme for the next ten years with 10 strategic priorities.	2019	The Systems Leadership Executive was established and agreed a work programme covering 10 priorities	The priority is for a new integrated model of health and care to be rolled out across the area.	No	Chief Executives of all NHS organisations across North Yorkshire and the Chief Executives of North Yorkshire Councils		n/a	n/a	None	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Richard Flinton	n/a	L M M M M	L	n/a